November 30, 2010

To: The Board of Directors of LVI Parent Corp., LVI Services Inc. and all of it's Subsidiaries and Affiliated Companies

Effective immediately, because of the termination of my employment as Chairman of LVI Services Inc., I hereby resign all of my positions as Director and/or Officer of LVI Parent Corp., LVI Services Inc. and all of it's subsidiaries and affiliated companies.

Dated: November 30, 2010

Burton T. Fried

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From:

Leonard, John <jleonard@lvi.com>

Sent:

Tuesday, December 21, 2010 8:37 PM

To:

All Regional Managers-COO-CFO < All Regional Managers COOCFO@lviservices.com >

Cc:

State, Scott <SState@lviservices.com>

Subject:

Proposed Reductions for January 15, 2011 - confidential

Attach:

proposed reduction.xls

#### Gents,

We are going to end the year with our worst results in over 5 years and even with the restructuring come dangerously close to breaking the covenants. In 2011, we have to be close to doubling our 2010 results. With that in mind we need to make drastic reductions in OH's. The attachment has proposed personnel reductions in order to save us a million dollars to the bottom line. Please think long and hard if there are other employees that we should add to this list. If you have questions or comments regarding the attachment or are other employees to be added, please contact Scott to discuss.

This needs to be finalized prior to the 1st so we can have a plan in place for the 15th. Thanks.

John M. Leonard Chief Operating Officer LVI Services Inc. NorthStar Recovery Services 80 Broad Street - 3rd Floor New York, NY 10004

Cell # (201) 370-2113 Phone # (303) 727-9205 Fax # (212) 951-8930 24 Hour Emergency Response # (800) 283-2933 johnleonard@lviservices.com www.lviservices.com

Emergency/Facility Response
Asbestos/Lead/Mold Abatement
Demolition/Decommissioning
Fireproofing - Fiber/Cementitious/Intumescent

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5	Proposed Employee Reduction		
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7			
8			
9			
10			
11			
	Lorraine Glenn	\$82,500.00	
	Robin Keller	\$41,200.00	
	Shari Dembin	\$85,000.00	
	Peggy Craemer	\$52,500.00	
	Marcy Juran	\$55,000.00	
17	Kristen Braun	\$40,000.00	
	Jerry Fields	\$175,000.00	\$8,400.00
19	Matt Dembin	\$160,000.00	\$6,000.00
	Ron Nardone	\$160,000.00	\$6,000.00
21	Chareles LeFever	\$156,000.00	
	Mike Debenedet	\$75,000.00	
23			
24		\$1,082,200.00	\$20,400.00
25			
26	Total proposed reduction	\$1,102,600.00	

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1
     UNITED STATES DISTRICT COURT
 2
     SOUTHERN DISTRICT OF NEW YORK
 3
     No. 10 Civ. 9308 (JSR)
 4
 5
 6
     BURTON T. FRIED,
 7
                             Plaintiff,
 8
                - against -
     LVI SERVICES, INC., LVI PARENT CORP., CODE
 9
10
     HENNESSY SIMMONS, LLC d/b/a CHS PRIVATE
11
     EQUITY V LP; APOLLO INVESTMENT CORP.,
12
     SCOTT E. STATE, in his official and
13
     individual capacities; BRIAN SIMMONS, in
     his official and individual capacities;
14
     RAJAY BAGARIA, in his official and
15
     individual capacities; GERALD J. GIRARDI,
16
17
     in his official and individual capacities,
                             Defendants.
18
19
                                  May 25, 2011
20
                                  11:10 a.m.
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2		2	STIPULATIONS
3	AND FOTABLE DEDOCTION - CODIAN	3 4	TT TO LIEDEDY CTTDUL ATED AND
5	VIDEOTAPE DEPOSITION of BRIAN SIMMONS, taken by the Plaintiff, pursuant	5	IT IS HEREBY STIPULATED AND AGREED by and between the Attorneys for
6	to Notice, held at the offices of Thompson	6	the respective parties hereto that filing
7	Wigdor & Gilly, LLP, 85 Fifth Avenue, New	7	and sealing be and the same are hereby
8	York, New York, before Debbie Zaromatidis,	8	waived.
9	a Shorthand Reporter and Notary Public of	9	IT IS FURTHER STIPULATED AND
10	the State of New York.	10 11	AGREED that all objections except as to
11 12		12	the form of the question, shall be reserved to the time of the trial.
13		13	IT IS FURTHER STIPULATED AND
14	,	14	AGREED that the within examination may be
15		15	signed and sworn to before any notary
16		16	public with the same force and effect as
17		17 18	though signed and sworn to before this
18 19		18 19	Court.
20		20	
21		21	
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2	APPEARANCES:	2	THE VIDEOGRAPHER: We are on 11:09:53
3	THOMPSON WISCOOD & STAN ALD	3 4	the record. My name is J.D. Martinez of 11:10:00  Veritext New York. The date today is May 11:10:03
4 5	THOMPSON WIGDOR & GILLY, LLP Attorneys for Plaintiff	5	25, 2011, and the time is 11:10 a.m. This 11:10:07
6	85 Fifth Avenue	6	deposition is being held in the office of 11:10:11
7	New York, New York 10003	7	Thompson Wigdor & Gilly, LLP located at 85 11:10:15
8	BY: SHAFFIN A. DATOO, ESQ.	8	Fifth Avenue, New York, New York. The 11:10:18
9	MATTHEW GORMAN, ESQ.	9	caption of the case is Burton T. Fried 11:10:19
10 11	CIDLEY AUCTIN LLD	10	versus LVI Services, Inc. et al. filed in 11:10:21 the United States District Court, Southern 11:10:25
12	SIDLEY AUSTIN, LLP Attorneys for Defendants	12	District of New York. 11:10:27
13	787 Seventh Avenue	13	The name of the witness is Brian 11:10:29
14	New York, New York 10019	14	Simmons. At this time the attorneys will 11:10:30
15	BY: JOANNE SELTZER, ESQ.	15	identify themselves and the parties they 11:10:33
16		16 17	represent after which our court reporter, 11:10:35  Debbie Zaromatidis, will swear in the 11:10:36
17 18	ALSO PRESENT:	18	witness, and we can proceed. 11:10:39
19	BURTON FRIED	19	MS. SELTZER: Joanne Seltzer 11:10:42
20	J.D. MARTINEZ, Videographer	20	with Sidley Austin representing all the 11:10:43
21	, 5 ,	21	defendants. 11:10:46
22		22	MR. DATOO: Shaffin Datoo with 11:10:47
23		23 24	Thompson Widgor & Gilly representing the 11:10:51 plaintiff Burton T. Fried. 11:10:51
24 25		25	plantum button 1. Frieu. 11.10.51
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2 (Pages 2 to 5)

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1	DDIAN CIMMONC	1 2	SIMMONS
2	BRIAN SIMMONS,	3	A. I looked in my e-mail files at 11:12:27 work, and I instructed various people at 11:12:32
3 4	having first been duly sworn by a Notary Public of the State of New York, was	4	my firm to look through the firm's files 11:12:35
5	examined and testified as follows:	5	on our investment in LVI. 11:12:38
6	EXAMINATION BY MR. DATOO: 11:11:03	6	Q. Do you have a personal e-mail 11:12:41
	Q. Good morning, Mr. Simmons. As I 11:11:03	7	account? 11:12:43
8	mentioned to you earlier, my name is 11:11:05	8	A. I do not. 11:12:44
9	Shaffin Datoo. To my left is my colleague 11:11:07	9	Q. Do you keep any work-related 11:12:45
10	Matthew Gorman, and to his left, as you 11:11:10	10	documents at home? 11:12:48
11	know, is Burt Fried. 11:11:13	11	A. I do not. 11:12:49
12	We are going to ask you some 11:11:15	12	Q. Have you ever been sued before? 11:12:50
13	questions today, and hopefully you can 11:11:17	13	A. My firm has been sued. I am not 11:12:52
14	answer all of them unless of course your 11:11:20	14	sure if I was named personally in any of 11:12:58
15	attorney directs you not to answer a 11:11:23	15	those suits or not. 11:13:00
16	question. I am just going to start off by 11:11:26	16	Q. And other than this lawsuit, has 11:13:01
17	asking you some preliminary questions. 11:11:28	17	anyone ever accused you of discrimination 11:13:03
18	Is your ability to tell the 11:11:29	18	before? 11:13:06
19	truth in any way impaired today? 11:11:30	19	A. No. 11:13:06
20	A. No. 11:11:32	20	Q. Have you ever given any sworn 11:13:06
21	Q. Do you understand that the 11:11:33	21	testimony before? 11:13:12
22	answers you are about to give are under 11:11:34	22	A. Yes. 11:13:12
23	oath, and that you are subject to 11:11:35	23	Q. How many times? 11:13:13
24	penalties of perjury if you give an 11:11:37	24	A. Once. 11:13:14
25	untruthful answer? 11:11:40	25	Q. And in what type of proceeding 11:13:16
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1 2	SIMMONS	1	SIMMONS
	A. Yes. 11:11:41		une that? 11:12:30
Н	O I am going to aggues that if you 11:11:41	2	was that? 11:13:20
3	Q. I am going to assume that if you 11:11:41	3	A. It was a deposition. 11:13:20
3 4	answer a question, that you understood it. 11:11:43	3 4	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21
3 4 5	answer a question, that you understood it. 11:11:43 If you don't understand a question, let me 11:11:45	3 4 5	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23
3 4 5 6	answer a question, that you understood it. 11:11:43 If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47	3 4 5 6	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24
3 4 5 6 7	answer a question, that you understood it. 11:11:43 If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47 different way? 11:11:49	3 4 5	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26
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3 4 5 6 7 8 9	answer a question, that you understood it. 11:11:43  If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47 different way? 11:11:49  A. Thank you. 11:11:49 Q. Please give verbal answers to my 11:11:50	3 4 5 6 7 8 9	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30
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3 4 5 6 7 8 9 10	answer a question, that you understood it. 11:11:43 If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47 different way? 11:11:49 A. Thank you. 11:11:49 Q. Please give verbal answers to my 11:11:50 questions. Don't shake your head or nod 11:11:52 it. The court reporter won't be able to 11:11:56	3 4 5 6 7 8 9 10	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30 Q. Okay. Have you ever been 11:13:32 deposed in connection with an employment 11:13:34 discrimination case? 11:13:35 A. No. 11:13:37
3 4 5 6 7 8 9 10 11 12	answer a question, that you understood it. 11:11:43 If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47 different way? 11:11:49 A. Thank you. 11:11:49 Q. Please give verbal answers to my 11:11:50 questions. Don't shake your head or nod 11:11:52 it. The court reporter won't be able to 11:11:56 take that down. Also please let me finish 11:11:58	3 4 5 6 7 8 9 10 11 12	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30 Q. Okay. Have you ever been 11:13:32 deposed in connection with an employment 11:13:34 discrimination case? 11:13:35
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3 4 5 6 7 8 9 10 11 12 13 14 15	answer a question, that you understood it. 11:11:43 If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47 different way? 11:11:49 A. Thank you. 11:11:49 Q. Please give verbal answers to my 11:11:50 questions. Don't shake your head or nod 11:11:52 it. The court reporter won't be able to 11:11:56 take that down. Also please let me finish 11:11:58 asking a question even though you may 11:12:01 already think you know where I am with it. 11:12:03 That is once again that is for the 11:12:10 If you need a break, let me 11:12:11	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30 Q. Okay. Have you ever been 11:13:32 deposed in connection with an employment 11:13:34 discrimination case? 11:13:35 A. No. 11:13:37 Q. Did you do anything to prepare 11:13:37 for this deposition? 11:13:40 A. I met with my attorney. 11:13:41 Q. How many times? 11:13:44
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	answer a question, that you understood it. 11:11:43  If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47  different way? 11:11:49  A. Thank you. 11:11:49  Q. Please give verbal answers to my 11:11:50 questions. Don't shake your head or nod 11:11:52 it. The court reporter won't be able to 11:11:56 take that down. Also please let me finish 11:11:58 asking a question even though you may 11:12:01 already think you know where I am with it. 11:12:03 That is once again that is for the 11:12:09 court reporter. 11:12:10  If you need a break, let me 11:12:11 know. The only condition is that you 11:12:14	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30 Q. Okay. Have you ever been 11:13:32 deposed in connection with an employment 11:13:34 discrimination case? 11:13:35 A. No. 11:13:37 Q. Did you do anything to prepare 11:13:37 for this deposition? 11:13:40 A. I met with my attorney. 11:13:41 Q. How many times? 11:13:47
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3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	answer a question, that you understood it. 11:11:43  If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47  different way? 11:11:49  A. Thank you. 11:11:49  Q. Please give verbal answers to my 11:11:50 questions. Don't shake your head or nod 11:11:52 it. The court reporter won't be able to 11:11:56 take that down. Also please let me finish 11:11:58 asking a question even though you may 11:12:01 already think you know where I am with it. 11:12:03 That is once again that is for the 11:12:10  If you need a break, let me 11:12:11 know. The only condition is that you 11:12:14 answer the last question asked. 11:12:15 In connection with this lawsuit, 11:12:18 did you provide your attorney with all 11:12:00	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30 Q. Okay. Have you ever been 11:13:32 deposed in connection with an employment 11:13:34 discrimination case? 11:13:35 A. No. 11:13:37 Q. Did you do anything to prepare 11:13:37 for this deposition? 11:13:40 A. I met with my attorney. 11:13:41 Q. How many times? 11:13:44 A. Once. 11:13:47 Q. And for how long? 11:13:48 A. Approximately two hours. 11:13:49 Q. And did you read Mr. Fried's 11:13:52
3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	answer a question, that you understood it. 11:11:43  If you don't understand a question, let me 11:11:45 know, and I will ask the question in a 11:11:47  different way? 11:11:49  A. Thank you. 11:11:49  Q. Please give verbal answers to my 11:11:50 questions. Don't shake your head or nod 11:11:52 it. The court reporter won't be able to 11:11:56 take that down. Also please let me finish 11:11:58 asking a question even though you may 11:12:01 already think you know where I am with it. 11:12:03 That is once again that is for the 11:12:10  If you need a break, let me 11:12:11 know. The only condition is that you 11:12:15 In connection with this lawsuit, 11:12:18 did you provide your attorney with all 11:12:20 responsive documents? 11:12:22	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A. It was a deposition. 11:13:20 Q. And do you know in what type of 11:13:21 case that was? 11:13:23 A. I don't. 11:13:24 Q. Okay. Do you know how long ago 11:13:26 you were deposed? 11:13:29 A. Approximately twenty years. 11:13:30 Q. Okay. Have you ever been 11:13:32 deposed in connection with an employment 11:13:34 discrimination case? 11:13:35 A. No. 11:13:37 Q. Did you do anything to prepare 11:13:37 for this deposition? 11:13:40 A. I met with my attorney. 11:13:41 Q. How many times? 11:13:44 A. Once. 11:13:47 Q. And for how long? 11:13:48 A. Approximately two hours. 11:13:49 Q. And did you read Mr. Fried's 11:13:52 deposition transcript? 11:13:56
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3 (Pages 6 to 9)

11	10		12
1	SIMMONS	1	SIMMONS
2	A, I did not. 11:14:03	2	O. Was he 11:15:45
<b>∏</b> 3	Q. Mr. Simmons, how old are you? 11:14:04	3	A. So it is so I don't know what 11:15:46
<b> </b>	A. Fifty-one. 11:14:06	4	his job title was in November. 11:15:48
5	Q. And what is your date of birth? 11:14:06	5	Q. Was he did he resign or was 11:15:50
6	A. April 24. 11:14:08	6	he fired? 11:15:51
7	Q. What year? 11:14:10	7	A. He resigned from some positions, 11:15:52
8	A. 1960. 11:14:11	8	and he was terminated from some positions. 11:16:00
و ا	Q. And do you know the plaintiff in 11:14:16	9	Q. Do you know what position he 11:16:02
10	this lawsuit, Mr. Burt Fried? 11:14:18	10	resigned from? 11:16:03
11	A. Yes. 11:14:20	11	A. I do not. 11:16:04
12	Q. How so? 11:14:21	12	Q. Do you know what positions he 11:16:06
13	A. He is the former chairman of the 11:14:21	13	was fired from? 11:16:07
14	board of LVI. 11:14:27	14	A. I do not. 11:16:08
15	Q. And do you know how old Mr. 11:14:30	15	Q. Are you currently employed? 11:16:08
16	Fried is? 11:14:32	16	A. Yes. 11:16:10
17	A. I do not. 11:14:32	17	Q. Full time? 11:16:10
18	Q. Okay. How old do you think he 11:14:35	18	A. Yes. 11:16:12
19	is? 11:14:37	19	Q. Where do you work? 11:16:12
20	A. Approximately 70. 11:14:37	20	A. CHS Capital. 11:16:13
21	Q. How long have you known Mr. 11:14:39	21	Q. And what does CHS do? 11:16:15
22	Fried? 11:14:42	22	A. CHS is a private equity fund 11:16:17
23	A. Approximately five and a half 11:14:42	23	manager. 11:16:20
24	years. 11:14:45	24	Q. How long have you worked there? 11:16:22
25	Q. What LVI entity employed Mr. 11:14:46	25	A. Approximately twenty-three 11:16:24
	11		13
1	SIMMONS	1	SIMMONS
2	Fried in 2010? 11:14:53	2	years. 11:16:26
3	A. I don't know. 11:14:55	3	Q. And what is your current job 11:16:26
4	Q. Do you know who Mr. Fried worked 11:14:56	4	title? 11:16:29
5	for in 2010? 11:15:02	5	A. Managing partner. 11:16:29
6	MS, SELTZER: Objection, Asked 11:15:06	6	Q. And how long have you held that 11:16:30
7	and answered. You can answer it. 11:15:07	7	title? 11:16:32
8	A. I don't know. 11:15:09	8	A. Approximately a year. 11:16:32
9	Q. Do you know if he worked for LVI 11:15:10	9	Q. And what was your previous job 11:16:37
10	Parent Corp.? 11:15:12	10	title? 11:16:40
11	A. I don't know. 11:15:13	11	A. Partner. 11:16:40
12	Q. Do you know if he worked for LVI 11:15:14	12	Q. How long did you hold that title 11:16:41
13	Services? 11:15:17	13	for? 11:16:43
14	A. 1 don't know. 11:15:17	14	A. Approximately twenty-one years. 11:16:44
15	Q. Do you know what his job title 11:15:18	15	Q. And what are your job duties, 11:16:48
16 17	was? 11:15:20	16 17	your current job duties? 11:16:50
18	MS. SELTZER: I am sorry. 11:15:22	18	A. I am responsible for numerous 11:16:51 aspects of managing our firm. I serve as 11:16:56
19	Which portion of 2010 are you talking 11:15:23 about? 11:15:25	19	one of the partners on an investment team. 11:17:02
20	MR. DATOO: I'm sorry. Sorry. 11:15:26	20	I serve on our management committee, and I 11:17:05
21	Q. In November 2010, do you know 11:15:28	21	serve on our investment committee. 11:17:08
22	what his job title was? 11:15:29	22	Q. What does LVI Parent Corp. do? 11:17:10
		23	A. I don't know. 11:17:15
23	A. November 2010 I believe is the 11:15:31		
11	A. November 2010 I believe is the 11:15:31 month he resigned from various potions at 11:15:40	24	Q. Do you know who owns LVI Parent? 11:17:17

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VERITEXT REPORTING COMPANY

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	18		20
1	SIMMONS	1	SIMMONS
2	A. Or in New York at LVI's office. 11:21:32	2	you can answer. 11:23:31
3	Q. When were you first appointed to 11:21:35	3	A. I believe all companies have 11:23:31
4	the board of directors? 11:21:36	4	EEOC policies. 11:23:33
5	A. November of 2005. 11:21:38	5	Q. Okay. Does the entity whose 11:23:34
6	Q. And how many seats does CHS have 11:21:40	6	board you sit on have an 11:23:36
7	on the board of directors? 11:21:43	7	anti-discrimination policy? 11:23:38
8	A. Two. 11:21:45	8	A. I am sorry. Repeat the 11:23:39
9	Q. And do you occupy one of those 11:21:45	9	question, please. 11:23:44
10	seats? 11:21:50	10	Q. Does the entity whose board you 11:23:44
11	A. Yes, I do. 11:21:50	11	sit on have an anti-discrimination policy? 11:23:46
12	Q. And who occupies the other seat? 11:21:51	12	A. Sure. Yes. 11:23:48
13	A. Rob Hogan. 11:21:53	13	Q. And does the entity whose board 11:23:50
14	Q. And what types of decisions does 11:21:54	14	you sit on have an anti-retaliation 11:23:53
15	the board make? 11:22:01	15	policy? 11:23:56
16	A. The board approves an annual 11:22:10	16	A. I don't know. 11:23:56
17	budget. The board approves acquisitions. 11:22:13	17	Q. What is LVI Acquisition Corp.? 11:23:59
18	The board approves other requests 11:22:16	18	A. I am not sure. 11:24:06
19	presented by the chief executive officer. 11:22:19	19	Q. How many employees does LVI 11:24:17
20	Q. And what types of requests are 11:22:22	20	have? 11:24:21
21	those? 11:22:24	21	A. I don't know. 11:24:21
22	A. Requests for capital spending, 11:22:24	22	Q. Does the entity of the board you 11:24:25
23	requests to entering into long-term 11:22:29	23	sit on have any employees? 11:24:41
24	contracts. 11:22:32	24	A. I don't know. 11:24:43
25	Q. How about closing offices? 11:22:34	25	Q. Does the entity whose board you 11:24:46
	4.4	1	
II	19		21
1		1	
1 2	SIMMONS	1 2	SIMMONS
2	SIMMONS A. No. 11:22:36	2	SIMMONS sit on have any officers? 11:24:50
2	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38	1	SIMMONS sit on have any officers? 11:24:50 A. I am not I don't know. 11:24:51
2 3 4	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41	2	SIMMONS sit on have any officers? 11:24:50 A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01
2 3 4 5	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43	2 3 4 5	SIMMONS sit on have any officers? 11:24:50 A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02
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2 3 4 5 6	SIMMONS  A. No. $11:22:36$ Q. And does the board make any $11:22:38$ personnel decisions? $11:22:41$ A. Other than hiring a chief $11:22:43$ executive officer, no. $11:22:47$ Q. Now, since you've been on the $11:22:48$ board, were you given any $11:22:55$	2 3 4 5 6 7	SIMMONS sit on have any officers? 11:24:50 A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07
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2 3 4 5 6 7 8 9 10 11 12 13 14	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:05 board you sit on, the LVI entity whose 11:23:10	2 3 4 5 6 7 8 9 10 11 12 13 14 15	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:10 board you sit on, does that entity have a 11:23:14	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:10 board you sit on, does that entity have a 11:23:14	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:05 board you sit on, the LVI entity whose 11:23:10 board you sit on, does that entity have a 11:23:14 handbook? 11:23:16  A. I don't know. 11:23:16	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35 able to give you better answers. 11:25:38
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:10 board you sit on, the LVI entity whose 11:23:10 board you sit on, does that entity have a 11:23:14 handbook? 11:23:16	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35 able to give you better answers. 11:25:38 A. I can't distinguish between the 11:25:39
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:10 board you sit on, the LVI entity whose 11:23:10 board you sit on, does that entity have a 11:23:14 handbook? 11:23:16  A. I don't know. 11:23:17 sit on have an equal employment 11:23:19	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35 able to give you better answers. 11:25:39 LVI entities. LVI to me is LVI. Period. 11:25:41
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:10 board you sit on, the LVI entity whose 11:23:10 board you sit on, does that entity have a 11:23:14 handbook? 11:23:16  A. I don't know. 11:23:16  Q. Does that entity whose board you 11:23:17 sit on have an equal employment 11:23:29	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35 able to give you better answers. 11:25:39 LVI entities. LVI to me is LVI. Period. 11:25:41 MR. DATOO: Let's go off the 11:25:46
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00 Through the board or through his - 11:23:01  MR. DATOO: Through the board. 11:23:03  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:05 board you sit on, the LVI entity whose 11:23:10 board you sit on, does that entity have a 11:23:14 handbook? 11:23:16  A. I don't know. 11:23:17 sit on have an equal employment 11:23:29  Opportunity policy? 11:23:22  A. I imagine so. 11:23:23	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:18 A. No. 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35 able to give you better answers. 11:25:38 A. I can't distinguish between the 11:25:39 LVI entities. LVI to me is LVI. Period. 11:25:41 MR. DATOO: Let's go off the 11:25:46 record. 11:25:47
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	SIMMONS  A. No. 11:22:36  Q. And does the board make any 11:22:38 personnel decisions? 11:22:41  A. Other than hiring a chief 11:22:43 executive officer, no. 11:22:47  Q. Now, since you've been on the 11:22:48 board, were you given any 11:22:55 anti-discrimination training? 11:22:56  A. No. 11:22:58  MS. SELTZER: Objection. 11:23:00  Through the board or through his - 11:23:01  A. No. 11:23:05  Q. Okay. Now, the entity whose 11:23:05 board you sit on, the LVI entity whose 11:23:10 board you sit on, does that entity have a 11:23:14 handbook? 11:23:16  A. I don't know. 11:23:16  Q. Does that entity whose board you 11:23:17 sit on have an equal employment 11:23:22 A. I imagine so. 11:23:23	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	SIMMONS sit on have any officers? 11:24:50  A. I am not I don't know. 11:24:51 Q. Who is Jeffrey Smith? 11:25:01 A. Jeffrey Smith is an attorney 11:25:02 with Sidley Austin. 11:25:07 Q. Does he serve on the board of 11:25:09 directors for the entity whose board you 11:25:11 sit on? 11:25:13 A. No. 11:25:13 Q. Does he is he a secretary to 11:25:14 the board of directors for the entity you 11:25:16 sit on? 11:25:19 MS. SELTZER: If if I might 11:25:19 make a suggestion, if you phrase your 11:25:32 questions between LVI Services he might be 11:25:35 able to give you better answers. 11:25:39 LVI entities. LVI to me is LVI. Period. 11:25:41 MR. DATOO: Let's go off the 11:25:46 record. 11:25:47 THE VIDEOGRAPHER: Off the 11:25:50

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	62		64
1	SIMMONS	1	SIMMONS
2	A. Do I recall when? 12:08:12	2	duties were as chairman? 12:09:57
3	Q. When. 12:08:14	3	MS. SELTZER: Just as a 12:09:59
4	A. No, I don't recall exactly when. 12:08:15	4	clarification, you're talking about his 12:10:00
5	Q. Do you know if it was in '06, 12:08:16	5	duties as chairman of the board of the 12:10:02
6	'07, '08, '09, '10? 12:08:19	6	directors? 12:10:06
7	A. I just don't remember. I am 12:08:22	7 8	MR. DATOO: His duties as 12:10:07
8 9	sorry. 12:08:24	9	chairman. 12:10:08
10	Q. Now, did Mr. State want to speak 12:08:24	10	MS. SELTZER: Okay. 12:10:10  A. Chairman of the board of 12:10:11
11	to Mr. Fried before accepting an offer 12:08:28 from LVI? 12:08:30	11	directors. 12:10:12
12	A. Yes. 12:08:32	12	Q. As chairman, that is what I am 12:10:12
13	Q. Why? 12:08:32	13	asking. Do you know what his job duties 12:10:13
14	A. He was concerned about his 12:08:33	14	were as chairman? 12:10:15
15	ability to conduct the job of chief 12:08:34	15	A. Is there a distinction between 12:10:16
16	executive officer without interference 12:08:39	16	chairman and chairman of the board of 12:10:19
17	with Mr. Fried. 12:08:41	17	directors? 12:10:20
18	Q. Why would he be concerned? 12:08:42	18	Q. There is. 12:10:21
19	A. I don't know why. 12:08:44	19	A. Can you explain that to me, 12:10:21
20	Q. And did Mr. Fried speak to Mr. 12:08:49	20	please? 12:10:23
21	State? 12:08:53	21	Q. Sure. Why don't we go off the 12:10:24
22	A. Yes, I believe so. 12:08:53	22	record because this is not going to be a 12:10:26
23	Q. And do you know what they 12:08:54	23	question answer, so 12:10:27
24	discussed? 12:08:55	24	THE VIDEOGRAPHER: Going off 12:10:29
25	A. I believe they discussed the 12:08:56	25	the record. 12:10 p.m. 12:10:29
	63		65
1	SIMMONS	1	SIMMONS
2	autonomy that Mr. State would have to 12:08:59	2	(Discussion held off the 12:11:00
3	organize the affairs of the company in the 12:09:02	3	record.) 12:11:00
4	way in which he saw fit. 12:09:04	4	THE VIDEOGRAPHER: We are 12:11:01
5	Q. And do you know how that 12:09:09	5	returning to the record. 12:11 p.m. 12:11:07
6	conversation went? 12:09:10	6	Q. Was Mr. Fried an employee of 12:11:10
7	A. I believe Mr. Fried assured Mr. 12:09:10	7	LVI? 12:11:13
8	State that he would have free rein to run 12:09:12	8	A. At what time? 12:11:13
9	the company any way he wanted, and that 12:09:15	9	Q. At any time. 12:11:22
10	Mr. Fried would remain at the company only 12:09:17	10	A. At any time. Yes, Mr. Fried was 12:11:23
11	as long as Mr. State desired. 12:09:19	11 12	an employee of at least one LVI entity. 12:11:25
12 13	Q. And how do you know that they 12:09:21 had this discussion? 12:09:24	13	Q. And of that LVI entity that he 12:11:28 was an employee of, what was his job 12:11:30
14	had this discussion? 12:09:24  A. Mr. Fried told me. 12:09:25	14	title? 12:11:32
15	Q. After Mr. State started working 12:09:29	15	A. I don't know. 12:11:32
16	for LVI, did Mr. Fried's job title change? 12:09:36	16	Q. And was he also the chairman of 12:11:33
17	A. Yes. 12:09:40	17	the board of directors? 12:11:36
18	Q. To what? 12:09:41	18	A. I 12:11:37
19	A. To back to chairman of the 12:09:43	19	MS. SELTZER: I object to the 12:11:41
20	board. 12:09:46	20	form. 12:11:42
21	Q. And what were his job duties 12:09:46	21	A. At what point in time? 12:11:42
22	after his title changed? 12:09:50	22	Q. At any point in time. 12:11:44
23	A. I don't know. 12:09:51	23	A. Yes, Mr. Fried served as 12:11:45
24	Q. Do you know if they were any 12:09:52 different from when from what his job 12:09:55	24	chairman of the board of directors 12:11:47
25	different from when from what his job 12:09:55	25	and and to my knowledge that was his 12:11:49

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	74		76
1	SIMMONS	1	SIMMONS
2	performance at board meetings? 12:31:05	2	told the board in a in the middle of a 12:32:50
3	A. I don't remember the exact 12:31:07	3	long tirade regarding the injustices being 12:32:55
4	number. I imagine I observed something 12:31:09	4	done to him that he was well aware 12:32:59
5	negative at every board meeting. 12:31:11	5	of of the legal ramifications of age 12:33:08
6	O. And what was that? 12:31:13	6	discrimination, and he threatened Mr. 12:33:11
7	A. Mr. Fried can be a challenging 12:31:15	7	State and the board with a proceeding 12:33:15
8	individual to work with in situations 12:31:20	8	regarding alleged age discrimination. 12:33:17
وا	where opinions counter to his are proposed 12:31:22	9	Q. Did he tell you what comment 12:33:20
10	and discussed and considered, and I 12:31:28	10	Mr. State made to him about his age? 12:33:22
11	observed that challenging behavior on 12:31:31	11	A. I don't believe so. 12:33:27
12	numerous occasions. 12:31:33	12	Q. Did he tell you about any 12:33:28
13	Q. And did you speak to Mr. Fried 12:31:35	13	comment Mr. State made to him about his 12:33:29
14	about that? 12:31:37	14	age? 12:33:31
15	A. I may have. I don't remember. 12:31:37	15	A. I don't believe so. He simply 12:33:32
16	Q. And did you put that in writing, 12:31:39	16	stated that comments had been made. 12:33:36
17	vour observations? 12:31:45	17	Q. But he didn't to your 12:33:37
18	A. I may have, I don't remember, 12:31:46	18	knowledge, he didn't tell you what comment 12:33:38
19		19	was made? 12:33:40
20	Q. Did you ever put in writing your 12:31:48 observations regarding Mr. Fried's work 12:31:50	20	A. If he did, I don't remember. 12:33:40
21	performance? 12:31:52	21	Q. Did you investigate Mr. Fried's 12:33:42
22	MS. SELTZER: Objection. 12:31:53	22	allegations of age discrimination? 12:33:46
23	A. I may have. I don't remember. 12:31:54	23	A. What do you mean by 12:33:48
24	O. And if you would have, would you 12:31:55	24	"investigate"? 12:33:51
25	have provided that those documents to 12:31:57	25	Q. Did you look into his 12:33:51
			······································
	75		77
1	SIMMONS	1	SIMMONS
2	your counsel? 12:31:59	2	allegations of age discrimination? 12:33:52
3	A. No. Well, in connection with 12:31:59	3	A. Other than the discussion I 12:33:54
4	this lawsuit, sure. If I have them, they 12:32:03	4	guess no is the answer. No. 12:34:03
5	have them. 12:32:07	5	Q. Did the board? 12:34:06
6	Q. Okay. Did you attend a meeting 12:32:07	6	A. No. 12:34:07
7	on October 19, 2010 between Mr. State and 12:32:16	7	Q. Why not? 12:34:07
8	Mr. Fried? 12:32:20	8	A. We didn't deem them to have 12:34:08
9	A. I don't believe so. 12:32:21	9	enough validity to investigate. 12:34:14
10	Q. Do you know if they met that 12:32:25	10	Q. Okay. Now, did there come a 12:34:16
11	day? 12:32:27	11	time when Mr. Fried's job duties when 12:34:34
12	A. I don't know. 12:32:27	12	Mr. State started transitioning Mr. 12:34:37
13	Q. Do you know if Mr. State made 12:32:28	13	Fried's job duties to other people? 12:34:40
14	any comments regarding Mr. Fried's age? 12:32:29	14	A. I'm not certain. 12:34:41
15	A. I have no idea. 12:32:32	15	Q. Did there come a time when Mr. 12:34:42
16	Q. Did Mr. Fried ever tell you that 12:32:34	16	Fried e-mailed you a list of his job 12:34:44
17	Mr. State made a comment about his age? 12:32:36	17	duties? 12:34:46
18	A. Yes. 12:32:39	18	A. Whose job duties? 12:34:47
19	Q. When? 12:32:39	19	Q. His job duties? 12:34:48
20	A. At the board meeting. 12:32:40	20	A. No. 12:34:50
21	Q. And 12.32.42	21	Q. Did there come a time when Mr. 12:34:51
22	A. The final board meeting at which 12:32:43	22	Fried e-mailed you a list of his job 12:34:53
23	Mr. Fried that Mr. Fried attended. 12:32:45	23	duties? 12:34:56
24	Q. And what did Mr. Fried tell you? 12:32:47	24	MS. SELTZER: Mr. Fried's job 12:34:57
25	A. He didn't tell me anything. He 12:32:49	25	duties? 12:34:59

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11	130		132
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1 2	SIMMONS  O did you send another letter 02:29:43	2	SIMMONS Do you see that? 02:31:43
3	to Pust? " 02:20:44	3	A. I do. 02:31:44
4	A. I don't remember. 02:29:45	4	O. Does that refresh your 02:31:45
5	Q. Okay. 02:29:47	5	recollection as to whether Mr. Fried 02:31:45
6	A. At this point it became pretty 02:29:51	6	was on when Mr. Fried was terminated? 02:31:48
7	clear that Burt had chartered a course 02:29:54	7	A. It appears he was terminated 02:31:50
8	that was highly unlikely to result in an 02:29:56	8	effective 11/30. 02:31:52
9	acceptable resolution of this dispute, 02:29:58	9	Q. Okay. And was that termination 02:31:54
10	management dispute between himself and Mr. 02:30:02	10	contingent upon him accepting any sort of 02:31:56
11	State. 02:30:04	11	arrangement, alternative working 02:31:59
12	Q. Now, did there come a time when 02:30:04	12	arrangement? 02:32:01
13	Mr. Fried was fired? 02:30:06	13	MS. SELTZER: Objection to the 02:32:02
14	A. Well, Mr. Fried was asked to 02:30:07	14	form. 02:32:03
15	assume the position of chairman of the 02:30:11	15	A. I'm not sure I understand the 02:32:04
16	board with a defined list of 02:30:15	16	question. 02:32:05
17	responsibilities and a compensation 02:30:18	17	Q. You testified earlier that if 02:32:05
18	arrangement that would have enabled him to 02:30:21	18	Mr. Fried did not accept a consulting 02:32:07
19	earn the same level of compensation he had 02:30:24	19	arrangement, he would be terminated; is 02:32:09
20	previously been paid assuming he worked 02:30:28	20	that correct? 02:32:11
21	the same number of hours, and he was told 02:30:30	21	MS. SELTZER: He did not say 02:32:12
22	that if he did not accept that position 02:30:33	22	that. 02:32:13
23	then he would be terminated. 02:30:36	23 24	THE WITNESS: Could you read 02:32:13
25	Q. So did there come a time when he 02:30:38 was fired? 02:30:40	25	that back to me, please. 02:32:14 (Record read.) 02:34:10
	131		133
1	SIMMONS	1	SIMMONS
2	A. Burt did not accept the position 02:30:40	2	Q. Okay. So if Mr. Fried was 02:34:10
3	as chairman of the board, and ultimately 02:30:42	3	Mr. Fried terminated regardless of whether 02:34:20
4	he was terminated. 02:30:45	4	he accepted or didn't accept a position? 02:34:23
5	Q. Do you know when he was fired? 02:30:46	5	MS. SELTZER: Objection to the 02:34:27
6	A. I don't know the exact date. 02:30:47	6	form, but you can answer. 02:34:28
7	(Document handed to witness.) 02:31:05	7	A. Yes. So I think we need to 02:34:29
8	Q. Handing you a document that has 02:31:05	8 9	expand a little on my earlier answer. 02:34:32
9 10	been previously marked as Plaintiff's 11. 02:31:07	10	What this letter does is what we intended 02:34:35 it to do. which is to make Mr. Fried the 02:34:37
11	A. Right. 02:31:09 O. Take a look at that document and 02:31:09	11	it to do, which is to make Mr. Fried the 02:34:37 non-executive chairman of LVI with 02:34:40
II **	•	12	
1 12	let me know if you have seen it before 107:31:11		Drescribed responsibilities and a minually 117.34.45
12 13	let me know if you have seen it before. 02:31:11  A. I have seen it before. 02:31:12	13	prescribed responsibilities and a mutually 02:34:43 agreed upon compensation arrangement. In 02:34:46
13	A. I have seen it before. 02:31:12	13 14	agreed upon compensation arrangement. In 02:34:46 order to make Mr, Fried a non-executive 02:34:49
11	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14	ł	agreed upon compensation arrangement. In 02:34:46
13 14	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14	14	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49
13 14 15	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16	14 15	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53
13 14 15 16	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16 Q. Did you draft this document? 02:31:18	14 15 16	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53 to be terminated. By definition a 02:34:55
13 14 15 16 17	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16 Q. Did you draft this document? 02:31:18 MS. SELTZER: Author? 02:31:20	14 15 16 17	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53 to be terminated. By definition a 02:34:55 non-executive chairman is not an employee, 02:34:57
13 14 15 16 17 18	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16 Q. Did you draft this document? 02:31:18 MS. SELTZER: Author? 02:31:20 MR. DATOO: Yes. 02:31:20	14 15 16 17 18	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53 to be terminated. By definition a 02:34:55 non-executive chairman is not an employee, 02:34:57 and we addressed the compensation and 02:35:00
13 14 15 16 17 18 19	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16 Q. Did you draft this document? 02:31:18 MS. SELTZER: Author? 02:31:20 MR. DATOO: Yes. 02:31:20 MS. SELTZER: Sorry. 02:31:21	14 15 16 17 18 19 20 21	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53 to be terminated. By definition a 02:34:55 non-executive chairman is not an employee, 02:34:57 and we addressed the compensation and 02:35:00 other benefit aspects of his relationship 02:35:03
13 14 15 16 17 18 19 20 21 22	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16 Q. Did you draft this document? 02:31:18 MS. SELTZER: Author? 02:31:20 MR. DATOO: Yes. 02:31:20 MS. SELTZER: Sorry. 02:31:21 A. Yes. 02:31:24 Q. Okay. Can I direct your 02:31:25 attention to the second full paragraph in 02:31:28	14 15 16 17 18 19 20 21 22	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53 to be terminated. By definition a 02:34:55 non-executive chairman is not an employee, 02:34:57 and we addressed the compensation and 02:35:00 other benefit aspects of his relationship 02:35:03 with LVI outside of a relationship with 02:35:07 the company as an employee. So that was 02:35:10 the purpose of this letter. 02:35:12
13 14 15 16 17 18 19 20 21 22 23	A. I have seen it before. 02:31:12 Q. Did you author this document? 02:31:14 MS. SELTZER: Objection. 02:31:16 Q. Did you draft this document? 02:31:18 MS. SELTZER: Author? 02:31:20 MR. DATOO: Yes. 02:31:20 MS. SELTZER: Sorry. 02:31:21 A. Yes. 02:31:24 Q. Okay. Can I direct your 02:31:25 attention to the second full paragraph in 02:31:28 this letter? It says, "Effective 02:31:30	14 15 16 17 18 19 20 21 22 23	agreed upon compensation arrangement. In 02:34:46 order to make Mr. Fried a non-executive 02:34:49 chairman, his employment by definition had 02:34:53 to be terminated. By definition a 02:34:55 non-executive chairman is not an employee, 02:34:57 and we addressed the compensation and 02:35:00 other benefit aspects of his relationship 02:35:03 with LVI outside of a relationship with 02:35:07 the company as an employee. So that was 02:35:10 the purpose of this letter. 02:35:14
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34 (Pages 130 to 133)

212-267-6868 516-608-2400

1 SIMMONS 2 A, No. 0.2:58:15 3 Q. Do you know which office she 02:58:17 5 A. I have been told she worked in 02:58:17 6 the company's Westport office. 02:58:17 7 Q. Do you have any personal 02:58:12 8 knowledge about the quality of her work? 02:58:27 10 Q. Do you have any knowledge about 02:58:27 11 the quality of her work? 02:58:28 12 A. None whatsoever. 02:58:29 13 Q. Now, did there come a time when 02:58:21 14 Ms, Dembin was terminated? 02:58:34 15 A. I believe so. 02:58:37 16 Q. Do you know when that was? 02:58:41 19 terminated? 02:58:42 20 A. I believe she was terminated as 02:58:41 19 terminated? 02:58:42 21 part of a general reduction in force that 02:58:42 22 affected a range of employees. 02:58:42 23 Q. Sorry. Whist was the last part 02:58:43 24 A. A general reduction in force 02:58:52 25 that affected a group of employees. 02:58:59 26 Q. Do you know which office? 02:58:59 27 Q. Do you know which office? 02:58:59 28 multiple offices of the company and - 02:59:04 39 Q. Do you know have people? 02:59:14 40 A. It - I believe is affected 02:59:04 51 A. It - I don't know. 02:59:04 61 A. It of ort know. 02:59:04 72 A. I don't know. 02:59:04 73 A. I don't know which office? 02:58:59 94 Q. Do you know which office? 02:58:59 95 Q. Was it a company-wide reduction 02:59:04 74 A. It - I don't know. 02:59:04 75 A. I don't know which office? 02:59:09 76 Q. Do you know what people? 02:59:11 77 company. 10:59:00:03:00:		158		160
2 A. No. 20:59:15 3 Q. Do you know which office's be 02:59:15 4 worked out of? 02:58:17 5 A. I have been told she worked in 02:58:17 6 the company's Westport office. 02:59:21 8 knowledge about the quality of her work? 02:59:22 18 knowledge about the quality of her work? 02:59:27 10 Q. Do you have any personal 02:59:27 11 the quality of her work? 02:59:27 12 A. None whatsoever. 02:59:30 13 Q. Now, did there come a time when 02:59:31 14 Ms. Dembin was terminated? 02:58:31 15 A. I believe so. 02:58:37 16 Q. Do you know when that was? 02:58:31 17 A. I don't know. 02:58:40 18 Q. Do you know when that was? 02:58:41 19 terminated? 02:58:40 21 part of a general reduction in force that 02:58:43 22 affected a range of employees. 02:58:45 23 flimited only to the Westport office? 02:59:04 A. A general reduction in force 02:59:04 A. I don't know. 02:58:59 5 Q. Was it a company-wide reduction 02:59:04 6 A. I don't know. 02:59:04 7 A. I don't believe so. 02:59:04 9 Q. Do you know which office? 02:59:04 11 Q. Do you know which office? 02:59:04 12 A. No, I was not. 02:59:04 13 Q. Do you know which office? 02:59:04 14 A. No, I know - I don't know. 02:59:14 15 Q. Do you know which office? 02:59:04 16 decision? 02:59:22 18 A. No, I was not. 02:59:22 18 A. No, I was not. 02:59:22 19 Q. Was the board onsulted on 02:59:28 10 Q. Why did the board - why was the 02:59:28 11 the quality of her work? 02:59:28 12 decision as to his angoing role at the 02:59:36 13 decision as to his angoing role at the 02:59:09 14 A. I don't know. 02:59:04 15 A. I believe is the decision to close 03:00:01 16 force? 02:59:04 17 A. I don't know. 02:59:14 18 Q. Do you know which office? 02:59:07 19 Q. Do you know which office? 02:59:09 10 A. I don't know. 02:59:14 11 Q. Do you know which office? 02:59:09 11 Q. Do you know have people? 02:59:14 12 A. No, I know - I don't know. 02:59:12 13 Q. Do you know have people? 02:59:14 14 A. No, I know - I don't know. 02:59:12 15 dedecision - in the reduction in force 02:59:28 16 decision - in the reduction in force 02:59	١.			
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16    Q. Do you know when that was?   02:58:38   16   decision as to his ongoing role at the   03:00:02   17   company.   03:00:05   18   Q. Do you know why she was   02:58:41   19   A. No. He certainly didn't think   03:00:07   20   A. I believe she was terminated as   02:58:42   21   22   affected a range of employees.   02:58:47   22   affected a range of employees.   02:58:47   23   Q. Sorry. What was the last part?   02:58:54   25   that affected a group of employees.   02:58:54   25   that affected a group of employees.   02:58:54   25   that affected a group of employees.   02:58:54   25   A. I believe Scott - Scott State.   03:00:12   26   A. I don't believe so.   02:58:59   27   A. I don't believe so.   02:58:59   28   A. I don't believe if affected   02:59:04   A. I don't know which office?   02:59:10   10   A. I don't know.   02:59:10   11   Q. Do you know what people?   02:59:11   12   A. I don't know.   02:59:12   13   Q. Do you know how many people?   02:59:14   15   Q. Were you involved in the   02:59:17   16   decision - In the reduction in force   02:59:23   19   Q. Was the board consulted on   02:59:24   20   Q. Dos Mr. State have discretion   02:59:28   20   05   05   05   05   05   05   05	14		14	,
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20       the in the decision?       02:59:26       20       expense savings associated with a variety 03:01:00         21       A. No.       02:59:28       21       of actions, and I believe I have seen some 03:01:03         22       Q. Does Mr. State have discretion 02:59:28       22       of those e-mails.       03:01:04	ll .	•	1	
21 A. No. 02:59:28 21 of actions, and I believe I have seen some 03:01:03 22 Q. Does Mr. State have discretion 02:59:28 22 of those e-mails. 03:01:04	H	· ·	I	· · · · · · · · · · · · · · · · · · ·
22 Q. Does Mr. State have discretion 02:59:28 22 of those e-mails. 03:01:04	H		I	· -
ll	11		1	· · · · · · · · · · · · · · · · · · ·
II	II		1	1
24 A. Absolutely. 02:59:32 24 was made to reduce the force? 03:01:07	II	•	1	· ·
25 Q. Does he have discretion to hire 02:59:33 25 A. I don't know. 03:01:08	25		25	1

41 (Pages 158 to 161)

212-267-6868

	179	l -	181
1		1	
2	SIMMONS various members of his executive 03:27:52	2	SIMMONS THE VIDEOGRAPHER: We're going 03:29:16
3	management team. 03:27:54	3	off the record. 3:29 p.m. End of today's 03:29:16
4	Q. So if these responsibilities 03:27:55	4	auestioning. 03:29:20
5	were delegated to Mr. Fried by the CEO, 03:27:56	5	(Time noted: 3:29 p.m.) 03:29:22
6	would that be acceptable? 03:27:59	6	(
7	A. Yes, that would be acceptable to 03:28:00	7	
8	me. 03:28:02	8	
9	Q. Okay. And do you know if these 03:28:03	9	
10	were the duties that were delegated Mr. 03:28:08	10	
11	Fried while he was while Mr. McNamara 03:28:10	11	
12	was CEO? 03:28:14	12	BRIAN SIMMONS
13 14	A. I don't 03:28:15	13	Colored and an advance to be form
15	MS. SELTZER: I object. Asked 03:28:17 and answered about 1200 times. 03:28:18	14 15	Subscribed and sworn to before me
16	and answered about 1200 times. 03:28:18  MR. DATOO: Let's go for 1201 03:28:20	16	this day of , 2011
17	then. 03:28:21	17	.
18	MS. SELTZER: Let's go for 03:28:22	18	·
19	1201. 03:28:24	19	
20	A. I don't know. 03:28:24	20	
21	Q. Can I direct your attention to 03:28:31	21	
22	the stack of exhibits in front of you that 03:28:32	22	
23	is marked as Plaintiff's Exhibit 16. I 03:28:35	23	
24	you just want to draw your attention to 03:28:44	24 25	
25	the e-mail you sent to Mr. Fried where you 03:28:46	25	
i	180		182
1	SIMMONS	1	
2	wrote: "You were earning every penny of 03:28:49	2	CERTIFICATION
3	it." 03:28:55	3	
4	Do you see that? 03:28:56	4	
5	A. Yes. 03:28:57	5	
6 7	Q. Is that a true statement? 03:28:58	6 7	I, DEBBIE ZAROMATIDIS, a Shorthand
8	MS. SELTZER: Objection. Asked 03:29:02 and answered. 03:29:03	8	Reporter and a Notary Public, do hereby
9	A. Yes. 03:29:03	9	certify that the foregoing witness, BRIAN SIMMONS, was duly sworn on the date
10	Q. Okay. 03:29:04	10	indicated, and that the foregoing is a
11	MR. DATOO: Okay. Thank you 03:29:08	11	true and accurate transcription of my
12	very much. 03:29:12	12	stenographic notes.
13	THE WITNESS: Thank you. 03:29:14	13	I further certify that I am not
14	MR. DATOO: No further 03:29:15	14	employed by nor related to any party to
15	questions. 03:29:15	15	this action.
16 17	(Continued on next page.) 03:29:15	16	
18		17 18	
19		19	
20		20	
21		21	
22		22	
23		23	DEBBIE ZAROMATIDIS
24		24	
25	<i></i>	25	

45 (Pages 179 to 182)

212-267-6868

From: Scott State <scott.state@gmail.com>
Sent: Thursday, October 14, 2010 3:36 PM

To: Simmons, Brian P. <br/>
<br/>
Simmons@chsonline.com>; Hogan, Robert

<rhogan@chsonline.com>

Subject: Chairman Duties
Attach: CHAIRMAN.doc

### Gentlemen

I have been going back and forth with Burt on who does what at LVI.  $\Box$  He has been pretty unhappy that I do not seek his counsel on almost everything and has expressed that view to me and a number of other members of senior management, all whom seem to be looking for new leadership and a new direction.  $\Box$  This morning I initiated a phone call to Burt to start a process that completely defines his future role with LVI.  $\Box$  My position was very clear that I would like his support in dealing with legacy issues such as litigation and claims and that other support would be as needed and requested by me.  $\Box$  I was clear to indicate that I expected no direct involvement in the day to day activities of LVI or business on ago forward basis.  $\Box$  Like most of my discussions with Burt on his continuing role he agreed.  $\Box$  We then slated a meeting to discuss this again next week in person while I am in NYC.  $\Box$  Burt said he had a list of what he believed his ongoing duties were already prepared and would send it to me.  $\Box$  Attached is that list.

Here is my dilemma, after review of this list there is really only one bullet that pertains to the discussion I had with him 10 minutes earlier yet he somehow believes his view of his duties is consistent with my view.  $\Box$  I can't be more clear than I have been and I don't see spending \$1MM / yr to have Burt reviewing air travel and BS administrative items.  $\Box$  My inclination is to go through this list with him and tell him that there is no reason that the Chairman of a Company would do any of these things.  $\Box$  That discussion will not go well.  $\Box$  It seems that Burt has a goal to remain active forever and these tasks he has latched on to were apparently supported by McNamera.  $\Box$ 

I am OK making moves on a number of senior people that don't pull their weight and not looking to involve the investors in those decisions or actions. 

With Burt I feel I must be more careful and seek your thoughts and counsel.

□ Scott

CONFIDENTIAL BSIMMONS 000025

From: Cutrone, Paul <pcutrone@lvi.com>

Sent: Thursday, October 21, 2010 4:50 PM

To: Cattan, Paul < PCattan@lviservices.com>; Pressa, Leonard < LPressa@Notes.lvi.com>;

Rapuzzi, Frank <FrankRapuzzi@lviservices.com>; Balanag, Mark

<mBalanag@Notes.lvi.com>; Maldonado, Natalie <NMaldonado@lviservices.com>;

Silver, Greg <GSilver@lviservices.com>

**Subject:** Fw: 2011 Planning Meeting

FYI - let's review plans to get budget files ready and out by next Friday. Ideally, we get them out mid week but Friday is a must. Gives the BM's a week to produce and you and the RM's a week to review/roll up before the meeting. I'll set a call in the am.

**From:** JohnLeonard@lviservices.com [mailto:JohnLeonard@lviservices.com]

**Sent**: Thursday, October 21, 2010 10:51 AM

To: All Regional Managers-COO-CFO

Cc: State, Scott

Subject: 2011 Planning Meeting

#### Gents,

We will be having a planning meeting in Denver on November 13, 2011 at the Denver Office. Please make airline arrangements to get into Denver Friday evening and depart Saturday Evening or Sunday Morning. I will get Hotel Rooms downtown.

Note on the budget. Each Branch will need to include ER above there base budget. NorthStar will exceed 30 million worth of revenue this year that has run primarily through the branch office and we expect 50% growth next year, so we need to make sure the branch managers push there revenue to include this added sales growth. Paul will be sending out the budgets tot he branch offices next week.

John M. Leonard Chief Operating Officer LVI Services Inc. & NorthStar Recovery Services 80 Broad Street Third Floor New York, NY 10004

Cell #: (201) 370-2113 Phone # (303) 727-9205 Fax #: (212) 951-8930 24 hour disaster response - (800) 283-2933

johnleonard@lviservices.com www.lviservices.com

Asbestos Abatement \ Demolition \ Mold Remediation Emergency Response - Fire \ Water Restoration Decommissioning \ Decontamination Fiber \ Cementitious \ Intumescent Fireproofing

From:

Leonard, John <ileonard@lvi.com>

Sent:

Thursday, October 14, 2010 6:37 PM

To:

State, Scott <SState@lviservices.com>

Subject:

Re: FW: Chairman - Areas of Responsibility

Attach:

CHAIRMAN.doc; CHAIRMANanswers.doc

For discussion. I will give you me thoughts.

<<...>>

John M. Leonard

Chief Operating Officer
LVI Services Inc. & NorthStar Recovery Services
80 Broad Street
Third Floor
New York, NY 10004

Cell #: (201) 370-2113 Phone # (303) 727-9205 Fax #: (212) 951-8930 24 hour disaster response - (800) 283-2933

johnleonard@lviservices.com www.lviservices.com

Asbestos Abatement \ Demolition \ Mold Remediation Emergency Response - Fire \ Water Restoration Decommissioning \ Decontamination Fiber \ Cementitious \ Intumescent Fireproofing

From: "State, Scott" < SState@lviservices.com>

To: "Leonard, John" <JohnLeonard@lviservices.com>

Date: 10/14/2010 03:33 PM

Subject: FW: Chairman - Areas of Responsibility

I spoke at length with Burt about his future role. I will meet with him on the same topic next week while in NY. He sent the attached list of his duties as he sees them. Can you go through the list and ID who we could transition these to? The 7th bullet regarding historical business is the only area I had told him we wanted his active support. I want to have a transition plan that gets us to where we need to be by the end of this year.

From: BFried@lviservices.com [BFried@lviservices.com]

(C

Sent: Thursday, October 14, 2010 11:55 AM

### Case 1:10-cv-09308-JSR Document 43-7 Filed 06/20/11 Page 23 of 30

To: State, Scott

Subject: Chairman - Areas of Responsibility

Attached for your review and discussion on Tues 10/19.

(See attached file: CHAIRMAN.doc)

Burton T. Fried Chairman LVI Services Inc. 877 Post Road East Suite # 4 Westport, CT 06880

Phone: (203) 222-0584 Fax: (203) 222-2227

bfried@lviservices.com <<...>>

### CHAIRMAN - AREAS OF RESPONSIBILITY

- Development and implementation of new business initiatives Domestic and International UK, Middle East, U.S., Latin America......Squibb, Emcor Middle East, Harsco, LendLease
- Major Client /Major Project/Competitor Relationships Turner, Tishman Construction, Yale, duel relationships with other LVI managers etc.
- LVI relationship manager with Surety (Arch) and Surety Agent (Ferrucci)
- Review all Requests for Bid Bond/Payment and Performance Bond Requests; Bonded Contracts and large Unbonded Contracts Risk Assessment of scope, schedule, and difficulty.
- Select all outside counsel to represent LVI on legal matters.
- Manage at a senior level all LVI litigation and legal matters......contracts, corporate compliance ie: minutes, qualification to do business, corporate name changes, construction claims, collection matters, employment related claims and litigation, employment terminations, internal corporate investigations of violations of Business Code and Theft, regulatory compliance/environmental violation support, etc., supervise public agency/quasi-public agency review during prequalification process ie: NYS SCA, NYC Vendex Listings, Debarment etc.
- Resource for all historical LVI business, employee and legal matters.
- Review and approve of all LVI Offers of Employment.
- Negotiate all company acquisitions....both conventional and unconventional ie: Hudak.
- Monitor all employee air travel.
- Secure approvals from Surety of Bonding for Mentor/Protégé and Teaming Surety Bond Requirements.
- Review and approve all planned submissions of Prequalification submissions nationwide prepared at Westport office.
- Prepare, review and/or approve all LVI contracts and/or terms of agreements not in the ordinary course of business ie: non disclosure agreements, office/warehouse leases, mentor/protégé, teaming, alliance agreements, master service agreements.
- Prepare all LVI consulting agreements ie: sales, services etc.
- Coordinate all corporate public relations communications and website updates with LVI public relations firm.

10/14/10

### CHAIRMAN - AREAS OF RESPONSIBILITY

• Development and implementation of new business initiatives – Domestic and International – UK, Middle East, U.S., Latin America......Squibb, Emcor Middle East, Harsco, Lend Lease

Mark Canessa for Squibb, Harsco. He has the relationship with Emcor Middle East and Lendlease (Bob). I would give Lendlease to David Pearson and think you need to take Emcor.

• Major Client /Major Project/Competitor Relationships – Turner, Tishman Construction, Yale, duel relationships with other LVI managers etc.

Jim Mooney and Frank Aiello with the local BD's.

LVI relationship manager with Surety (Arch) and Surety Agent (Ferrucci).

Yourself and Joe Annarumma. Greg Dicarlo from a bond request submission.

• Review all Requests for Bid Bond/Payment and Performance Bond Requests; Bonded Contracts and large Unbonded Contracts – Risk Assessment of scope, schedule, and difficulty.

Greg Dicarlo and Tom Cullen working with me.

• Select all outside counsel to represent LVI on legal matters.

Greg Dicarlo.

• Manage at a senior level all LVI litigation and legal matters.....contracts, corporate compliance ie: minutes, qualification to do business, corporate name changes, construction claims, collection matters, employment related claims and litigation, employment terminations, internal corporate investigations of violations of Business Code and Theft, regulatory compliance/environmental violation support, etc., supervise public agency/quasi-public agency review during prequalification process ie: NYS SCA, NYC Vendex Listings, Debarment etc.

Greg Dicarlo.

• Resource for all historical LVI business, employee and legal matters.

Greg Dicarlo and myself.

• Review and approve of all LVI Offers of Employment.

Kamal Sookram.

• Negotiate all company acquisitions....both conventional and unconventional ie: Hudak.

Greg Dicarlo, you and myself.

• Monitor all employee air travel.

Myself with administrative assistant.

• Secure approvals from Surety of Bonding for Mentor/Protégé and Teaming Surety Bond Requirements.

Yourself.

• Review and approve all planned submissions of Prequalification submissions nationwide prepared at Westport office.

Mark Canessa.

• Prepare, review and/or approve all LVI contracts and/or terms of agreements not in the ordinary course of business ie: non disclosure agreements, office/warehouse leases, mentor/protégé, teaming, alliance agreements, master service agreements.

Greg Dicarlo.

• Prepare all LVI consulting agreements ie: sales, services etc.

Greg Dicarlo.

• Coordinate all corporate public relations communications and website updates with LVI public relations firm.

Mark Canessa.

10/14/10

From:

BFried@lviservices.com

Sent:

Wednesday, September 22, 2010 4:00 PM

To:

Simmons, Brian P. <BSimmons@chsonline.com>

Cc:

Hogan, Robert < RHogan@chsonline.com>

Subject:

Scott State

Brian: Spoke with Scott. He now has no concern about my support in his role as CEO. He does have a few remaining issues relating to the EBITDA language ("as adjusted") and other items which are not major. Recommend that you be personally on the call with Rob when he calls Scott this afternoon. Otherwise, at best discussions will be protracted without resolution with Scott or at worst he may end up totally frustrated and withdraw himself from further consideration.......Burt

Burton T. Fried Chairman/CEO LVI Services Inc. 877 Post Road East Suite # 4 Westport, CT 06880 Phone: (203) 222-058

Phone: (203) 222-0584 Fax: (203) 222-2227 bfried@lviservices.com

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From:

Fried, Burton <br/>
<br/>
bfried@lvi.com>

Sent:

Thursday, September 23, 2010 10:39 AM

To:

Leonard, John < JohnLeonard@lviservices.com>; Cutrone, Paul

<PCutrone@Notes.lvi.com>

Subject:

Scott State

Spoke to Scott yesterday and ended with him being very comfortable about how we would work together. He had one issue to resolve with CHS concerning basis for extra stock option to be vested. Today received an e-mail in which he withdrew his name from consideration. He said he is totally frustrated with the negotiating position taken by CHS. Told Brian this was going to happen and to handle himself personally yesterday but he left it to Rob.

Brian is now trying to resolve by agreeing to the last issue raised by Scott but Scott is not answering his call and is not answering my call. Ask John "not" to reach out to Scott. Let the dust settle and see if Scott reconsiders. Sent him an e-mail and hope that will change his mind.

CHS does it again.

Burt

Burton T. Fried Chairman/CEO LVI Services Inc. 877 Post Road East Suite # 4 Westport, CT 06880 Phone: (203) 222-0584 Fax: (203) 222-2227 bfried@lviservices.com

LVI 000731